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Loudoun County School Board, Finance & Operations Committee Meeting, Tuesday, November 3, 2026

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- Official meeting video (Vimeo / LCPS-TV): https://player.vimeo.com/video/1242988825?rel=0
- BoardDocs (School Board): https://go.boarddocs.com/vsba/loudoun/Board.nsf/Public

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[00:00:01] Good afternoon. I'm calling this meeting of the Finance and Operations Committee to order. I am here with my colleagues, Ms. Riccardi and Mr. Pepper. I was just informed we do not have public comment. We will next go to the minutes.

[00:00:16] May I have a motion to approve the minutes of the October 20, 2026 Finance and Operations Committee meeting? So moved. Second. Thank you. It has been moved and seconded to approve the minutes for the October 2026 Finance and Operations Committee meeting. All those in favor say aye. Aye. Aye. Aye.

[00:00:41] We will now move to action items. Oh wait, did I miss something? Oops, I'm sorry. Consent agenda. We will now move on to our consent agenda. May I have a motion to approve the consent agenda? So moved. Second. Thank you very much. It has been moved and seconded to approve the consent agenda. All those in favor say aye.

[00:01:03] Aye. Aye. We will now move on to our action items. Starting with item 5.01, support services grant of stream restoration of floodplain easements at River Bend Middle School and Potomac Falls High School. May I have a motion to approve 5.01?

[00:01:22] Madam Chair, I move that the Finance and Operations Committee place this item on the school board meeting consent agenda and recommend that the Loudoun County School Board approve the grant of the stream restoration and floodplain easements to the Board of Supervisors of Loudoun County, Virginia at Riverbed Middle School and Potomac Falls High School.

[00:01:43] Further, the chair of the school board is authorized to sign the deeds of easement upon presentation. Second. Thank you both. The item is being presented by Mr. Traynor, Executive Director, Chief of Facilities.

[00:02:00] Thank you. Thank you. Board, I don't have any additional information. The last meeting you had asked for this to be put on as an action item instead of consent so that Chair Chandler could review it.

[00:02:17] Mr. Mahmoud and I met with Chair Chandler last Friday, went through it in just a few minutes, and she had no additional questions or concerns. She's very comfortable with it. Any other discussion? No? Okay. I believe we were waiting for Chair Chandler to take a look.

[00:02:34] So with that, if there's no more discussion, we will proceed to a vote. All those in favor and sending this to the full board say aye. Aye. I think it's consent. Consent. Consent to the full board. All those in favor say aye. Aye. Aye. Thank you. I did it again. We will now move on to our information items. Starting with item 6.01, business and financial services purchasing authority quarterly report. This item is being presented by Andrea Fillaw, director of procurement and risk management. Thank you.

[00:03:09] Good evening and thank you. I am here this evening to present to you our first quarter report as per policy 4310, Purchasing Authority. This policy was revised in June 2026 to add these reporting requirements. The reporting requirements are based on three primary data sources. The Oracle Financial System provides us with the purchase order information as well as the accounts payable transactions, Bank of America Works, which provides us with the procurement card transactions, and Kev Group, which provides us with the school activity fund requirements.

[00:03:46] This report is actually based on the various funds, with the exception of our self-insurance funds, which include our payroll and benefit transactions, along with, we also did not include utilities in this report. Utilities are standard. They're exempt from the Virginia Public Procurement Act, those dollars are properly reflected in your budget process. And we are, for our utilities, we need to use the electric company that services where that school is located.

[00:04:17] So there's no procurement method involved with those because it's based on the service area. The various activities that are spelled out in 4310, we've consolidated for you in the reports that were attached to the item. As per policy 4310, section D3, the report includes the following.

[00:04:35] summary of all notifications issued during the quarter under section C. Individual notifications were not provided due to the volume of those notifications, but we did provide a comprehensive first quarter activity report. This activity report is based on purchase orders that were created July, August, September of this year, and we use the purchase orders of 90% or more of the $200,000 threshold. As in the policy, the policy spells out that we are to use 90% of any threshold defined in that policy therefore it was purchase orders

[00:05:11] greater than a hundred and eighty thousand dollars and what we did is that threshold captures the lowest threshold of the various reporting limits identified in the section we I also included the procurement method used for each purchase there's a column there and per policy 4320 you'll see it listed

as an LCPS IFB RFP cooperative sole source those are all procurement methods identified in policy 4320. In addition to purchases identified with the procurement method of exempt which are based on the Virginia Public Procurement Act, our future reports will identify cumulative

[00:05:49] purchases from a single vendor that reached 75 percent of the $200,000 administrative exemption. That policy was just adopted at your school board meeting last Tuesday, therefore is not reflected in the information presented here. So that is purchase orders. That is funds that are encumbered and set aside for a purchase. The other report I provided you is a cumulative fiscal year-to-date spending by commodity category for categories exceeding $100,000. Our current Oracle system does not allow us to easily track by NIGP commodity code. We are setting it up in fusion

[00:06:26] for the future that it will do just that. So therefore we pulled the data together from various resources to find where the cumulative spend for like purchases was greater than a hundred thousand. That once again identifies vendors where payments have exceeded a hundred thousand dollars between July 1 and September 30th. I must once again remind you that is the payment amount that is not the purchase order amount and included in that report is also the procurement methods for the goods and services acquired and expenditures made through the purchase card other standard payment methods and includes payments made using student

[00:07:01] activity funds. The next item in the list was any corrective actions based on the review of the first quarter purchasing activity no corrective actions were identified or required during the first quarter as all purchases were made in compliance with policy 4320 as well as the virginia public procurement act trend analysis since this is our first quarter there's no trend to analyze uh second quarter we will work on an analysis of the first quarter to the second quarter and then in the future we will provide year over year trends this item once again

[00:07:37] is being brought before you this evening for information purposes only as required in policy 4310 and at this time i will open it up to any questions thank you any discussion go ahead mr recording thank you madam chair so thank you guys so much for pulling this all together and i had a chance also i noticed that the sole source listing on the website was updated today too so i appreciate that being updated i i just want to go through um you know this is really the board's kind of early warning system on spending and it's we're not even really warning system it's just a way for us to

[00:08:16] really be able to provide some oversight the quarterly reporting I think is going to be really interesting but there are some shifts in the in the reporting that I would like to see and so I'm going to kind of go just go through them kind of section by section I think what this policy does is it really lays out three things really nicely or will eventually get to the point of laying out three things really nicely one is just the report of the data so what did we buy from whom and add it up by type and secondly that it'll help us analyze and catch patterns and show kind of the work behind the conclusions that are being made and third really being able to compare this year with past years so we

[00:08:54] know what is normal and what's not and this first report gives us kind of the first step but not quite yet the second and the third so this is obviously the first report that's under the revised policy and so tonight isn't really about making sure that the report does what the policy asks and making sure that we're clear up front and I want to make sure that I'm also clear up front I should say that I'm not questioning any of the purchases that are in here I don't suggest in any way that there's anything going on here I just I think

it's a really great way for us to be able to see how we're spending money I think this report kind of gives us two lists first on pages four through 11 so the first half of the

[00:09:32] of the tables that are in here is really every purchase order of 180,000 or more written between July and September, so this first quarter of the year, and that's kind of what we've committed to spending to. And then the second set of documents, 12 to 21, is kind of every company that we've paid for more than $100,000 in the same quarter. And I want to make sure, number one, that's kind of what, that I'm right about what I've looked at. That is correct. The second report is based on a

[00:10:04] vendor spend to date report that we run and it is based on spend by vendor not necessarily for like purchases because we do have vendors that we use for different types of purchases. So this is strictly based on vendor spend from July 1 to September 30th. I do ask that you also keep in mind that with the payments these may be payments that were issued using FY26 funds because they were carried over purchase orders. So there are cases where the purchases will carry over, like

[00:10:39] we'll get bills in July. A project won't finish till August. So these aren't necessarily FY27 expenditures per se. They are offset by a carryover budget amount to cover that purchase order along with the encumbered amount of the purchase order. Perfect. Thanks for the clarification on that because I forget about these things sometimes. So yeah, so there's some money that's carried over from the last year so the first that is really organized by vendor name and the second is really about this description and getting the descriptions of the like-kind descriptors but not necessarily of of the services or

[00:11:13] products that are purchased so got it I think as we move forward so the policy says that the committee is to be notified when spending reaches certain warning levels and I want to just put out there right now that you know I get that there are a lot of there would have been a lot of notifications had we done that so I think that there might need to be at some point in time in the future some additions and changes to the policy especially on that notification and I guess what I want to see is that as we go through this and I looked at this is there are more than a hundred companies on the payments list that are already past the hundred and fifty thousand level for a single company so after just one quarter we'd wind up having an enormous number of

[00:11:53] notifications and so perhaps instead of it being notifications we do the use the report is that I'm not really sure how we're going to address that yet but I'm very aware that we might need to make some adjustments to the policy at some point in time in the future about the reporting pieces of that for the C3 requirement in the policy so with that question I would like the report to be able to show the number of purchases that reached that that threshold and then a short list of the ones that were not competitively bid with the company

[00:12:32] what was bought in the amount so basically reorganizing this a little bit so it'd be able to ask the answer the question how many purchases reach the kind of the warning level or that threshold last quarter and kind of who who it was and what the dollar amount was so that'd be one part of it for and i'll send you an email by the way summarizing this so it's all in one place i think that'll be easier and that's kind of on the alert the the alert question on c3 i don't know if you guys wanted to you want to add to that no i would love

[00:13:11] to if i could jump in um we also was one would like a discussion about the c3 because we did struggle with that for this first quarter and then also just the time and ability of pulling this information and so while it wasn't time specific and the policy and I think I think if I remember correctly when we

passed this I think we purposely was maybe a little vague just knowing this was the first time and wanting to just see what it would look like and I think we would be supportive if the committee was would be to just have this be on a quarterly basis and so

[00:13:47] could that notification be quarterly notification as we have started here in terms of providing that information. Again, there's no additional action required from the board and it would follow some of the other reporting that is already codified for procurement that is on a quarterly basis. So that was our first thought there. In terms of adding what you were kind of mentioning, if I understand correctly, I think that'd be something we could add relatively easy easily for the next quarterly report of just adding just like a summary at the bottom of each

[00:14:25] report of counts and even maybe counts of I think you're asking perhaps like counts by the procurement method I mean those would be fairly simple formulas we could throw in at the bottom that gives you a quick summary of what is being displayed yeah I think that would be great and I really kind of guys at the bottom of page two and the top of page three which is that quarterly reporting like the d1 reporting i think is what we're talking about yeah and i was i was thinking what i'm just kind of big picture what i was thinking was i think i have a couple of other

[00:15:02] things i'd like to see in this report and so i want to get through some of those too and i would love for us to be able to see kind of a revised report maybe at the next fno meeting just to kind of see how how the the information lays out and figure out how we can either tailor it a little bit more or expand it where we need to so we get one report kind of formatted the way we want and the quarterly reports moving forward being able to I think the only additional information I would share is this was our interpretation of this policy and so hearing you describe refining and

[00:15:38] tailoring and adjusting I think it'd be a fine line in terms of what what we're talking about that is required per the policy versus does this also then require an adjustment to the policy of what we are to provide. So I just want to kind of throw that out there. Like I said, what you've described so far of like adding a summary count, to me that's just an additional layer that's relatively easy of what we have presented. And if there's anything that's more substantially different, I think we would just have to continue working with each other and then determining if that's something we can, that falls within the purview of how the policy is currently written or if there needs to be adjustments. Yeah, I don't think I'm asking for anything that's

[00:16:16] outside of this or overly complex. I think it's just more about laying it out so that if anybody else is looking at this, it just makes a little bit more sense than just having two big lists of vendors. And I'll just be really honest with you. I don't mind getting the two big lists because I have my AI tools that I use to help analyze a lot of this stuff to make sense of it. But I think if you're just putting lists out to the public, I think we haven't hit a couple of these requirements that are in here and I want to just Provide a little bit more feedback on that if I could and then we'll see what you think about it.

[00:16:50] So for C3A, and it's also part of D3B, so on the very back page, that 3B one at the end. So the policy asks staff to add up the purchases of the same kind of thing even when they go to different companies, right?

[00:17:13] So, and to flag any type of purchase that reaches the 25 or the second, the first threshold that's on the first page here. So the threshold from 3A, the 75% of the 250,000. So the report lists all the companies out, which is great, but it never adds the like kind things together.

[00:17:35] So if you have the same thing from different companies that are being purchased, there's no way to know what that looks like. So for example, and I love these companies here, but we have like under maintenance supplies that were purchased we have a purchase from Granger and a purchase from Home Depot so separately those two purchases are under the threshold but together as one like kind it comes up to $266,000 now I love myself some Home Depot and Granger so it's not an issue about what what's purchased or whatever but it's just about being able to look at the like kind purchases of things there's a bigger example of this in here too about furniture so there's 1.55 million dollars in in furniture

[00:18:15] purchases that have happened over the last quarter and so being able to have like furniture and that total amount and then the vendors that we be paid for that would be helpful so we can look and see and it makes perfect sense that over the summer we would make those kind of purchases so again i'm not questioning the purchase itself it's just more of a way of reporting and having some clarity so i think you're hitting on some of the challenges that we were working on in pulling this together which was also defining purchase versus payment and i think um because we went

[00:18:54] around and around or i went around and around and working with the team of trying to clearly delineate when we mean purchase that means purchase order versus a payment which is like cash went out the door and those are two very different things because a purchase order doesn't mean cash has went out purchase order could mean zero cash has went out the door it's just a commitment and at the end of the day it could be substantially less cash out the door related to what was listed on here on that first report. So we could have a PO for something for $600,000 and by the end of the fourth quarter the actual payment maybe it shows up on the other report

[00:19:30] may only be $200,000. And so I'm wondering too as we work through this policy of trying to clearly identify exactly what we are all meaning so that we're talking the same language and that that way we can provide the the specific information i did want to add to just a couple things number one i believe earlier you had said something about um competition um the procurement all the procurement methods except sole source have competition so i did want to clarify that the next thing is on

[00:20:06] furniture although furniture sounds similar it's not there's student furniture there's admin furniture there's various there's music furniture those are different types of vendors and furniture in those cases we use cooperatives for furniture we have found that cooperatives definitely give us the best pricing because we can reap the benefits of a cooperative that serves the entire country and also that when you say similar or like that's let you know that's a matter of because

[00:20:39] like I said a director's stand is different than a student desk and that is how granular if we have the NIGP code working correctly in Oracle that is how granular this gets and that is how the procurement methods work as well therefore that is why I grouped them at the higher level and there may be multiple vendors under furniture, but they provide very different types of furniture.

[00:21:08] I think for right now, since we're not in the new system, that's perfectly fine. And if it becomes easier to delineate once we get into the new system, then we can break the system down further. And I appreciate the clarification on that. I mean, yeah, so there's things like musical instruments too. And I'm sure some of these are actual purchasing instruments versus repair of them too.

[00:21:27] I know there's pieces of that too, right? so those are two different lcps contracts yeah absolutely so i get that there are subsets of these are very the descriptions are very big picture and i'm okay with that for now once we get into a system where it's easier to report the subcategories i think that would be

helpful but for now just to get this um as a first step in the process in our current system because when are we going to get into oracle and when do we think we'd be able to even not i'm not holding you by the way to a deadline i'm just so our phase one which is our financials goes live july 1 2027 but then there's a sub component related to procurement and i'll let miss phil

[00:22:06] give you the specific dates we have the financials going live july 1 2027 and then in october november we begin working on the sourcing component of oracle fusion which is the potential to do our solicitations through oracle fusion as well which will bring us more detail directly into the oracle system in addition the purchase card does not use commodity codes so that as a whole other element

[00:22:38] to some of the manual work that we need to do to get things mirrored up because you would be you would need to do that anyway though for your own internal we do that internally by various means one of the things I wanted to share is for example when it uses a purchase order we we see every requisition. I approve and review every requisition. So before it even becomes a purchase order, I review the request for the purchase to make sure it is in compliance with all of our requirements. Monthly we run a vendor spend based on

[00:23:14] spend across those three groups. We look at the spend to ensure that we have a procurement method identified for that vendor that is one of our procurement methods and policy 4320 we also make sure that annually my team reviews every single p card transaction for a department at least once if not more than once so we do have mechanisms in place that we use to track and monitor this okay so you're saying october 27 is when 27 that's when it starts i think it's not live the solicitation i'm i think it's like march of 2028 or something

[00:23:52] there's overlap there so that'll be interesting because we'll be bringing that one up while we're getting used to the new system and so yes totally get it yep absolutely okay so if I was to kind of move forward a little bit so in looking at spending with one company and then the sole source piece of this right so the policy also asked staff to tell us when the spending with any one company passes 150 year and in many cases that may be the case we've got a bunch of them in here right now so being able to see it I think really matters because there's a couple of organizations on here

[00:24:29] and if we take one example like touch math for example LCPS posts posts every sole source award on the website which we mentioned earlier and that right now that list shows four separate touch math awards between July 10th and August 4th two are on the same day on July 10th for about 104,000 each right so together those four come to about 270 just under 270,000 dollars but none of them was large enough to appear on the large list of purchases right so being able to have that kind of insight I think would be really helpful again I'm not I don't have any issues with the purchases

[00:25:07] because they're done however they need to be done but I think that's the kind of stuff that helps us be able to say okay we've got a pretty large purchase and raise whatever questions we may want to in that process and there's a couple of other ones in here too but I think that's the kind of stuff that would be really helpful to be able to see the reason you're seeing them separated on the sole source just so you know is we list those by purchase order on sole source that means a different department ordered we had two departments that ordered touch math so that was two separate purchase orders that's an example of what miss willoughby shared as well where it may not show up on the purchase order list but once it's paid it would show up there the other thing is when we

[00:25:47] do these requisitions and so on we ensure that the budget is set aside for these purchases and these were approved purchases through the budget process touch math was done through a grant um we got a grant for some funding for some special programs and that was how we purchased the touch math that would be really helpful then probably to see on there too is not just the procurement but if it's grant money it's kind of a separate a separate kind of thing but i don't want to get things too jumbled but that tells me something very different than as part of our regular budget versus it being grant money that that's going to kind of come and go and has a set window of

[00:26:25] usage but again I don't want to go down too many rabbit holes so we'll keep that and like I said I'm going to send you guys an email just to make sure we've got some of this squared away so the other one about the sole sources across the report so our policies allow for sole source purchasing when staff document in writing that there's only one company that can practically provide that resource is that correct? What we do on sole sources is we get a letter from the company that says they are the only vendor that you can only buy it directly from them. They do not have

[00:27:05] resellers. And then we also have the budget holder do a sole source justification. Why is it sole source? Why does it best meet your needs? How does it compare to other items that may be out on the market that are somewhat comparable, but not exactly this? We have an entire process we go through. In addition, on sole sources cooperative, we also have an LCPS contract we create that we sign, the vendor signs with all our terms and conditions in it. So we do have a rigorous process in place before we determine something is source source. The first thing staff will do because of timing is if we don't have an LCPS solicitation, they'll look for a cooperative because the

[00:27:44] cooperatives have been competitively bid. I actually was fortunate to serve on one of these one time for a national contract. It's a very detailed process. It's very similar to what we do today with our own LCPS RFPs and IFBs as well. So I've noticed just in the sole source process and of the list, like for example, College Board, which obviously does our testing, right? And we've been doing a lot of it here early on. So we've got 184 sole source awards in the first quarter.

[00:28:16] It's about, you know, $15.8 million that's been awarded and I can, and I get it, right? There's a lot of his College Board stuff. We've got staff training, we've got athletic officials. I mean, It's just really, I think, for me, from a board perspective, really interesting to see all the things and the timeline of when we make these purchases.

[00:28:34] We do have the ability, though, to go back and look at what we did in the first quarter of last year. So it would be really great to be able to pull some of that data and be able to look at the historical aspects of it now, not having to wait, you know, into next year before we have two years of this data under this policy.

[00:28:51] We've got data that we can go back and pull, I would hope. I would just like to remind the committee that the team is juggling multiple tasks right now with their normal workload, in addition to implementing the project that you just heard has multiple phases, and so I would just, I'm very protective of trying to prioritize staff's time, knowing that right now there is a lot happening within business and financial services, and so that is why we have approached this with the mindset of this point going

[00:29:25] forward again just in terms of workload management the team is truly beyond capacity managing their daily duties closing year and starting up the new fiscal year and implementing the fusion project and i will add when you're looking at the sole source list and timing um actually the fact that we

have those numbers of purchase orders and sole source is a good thing because we always ask them encumber the funds so they're available when the invoice comes in so staff is doing a very good job of the things that are outlined in their budget of getting those encumbered your officials for

[00:30:04] example we know we're going to need wrestling officials basketball officials so they're all doing a very good job of exactly what we've asked them to do is to set aside the funds which is a policy requirement for the purchases for when the invoicing comes in so that's why you're seeing that as well and i can appreciate it again i'm not i don't have any issues about the purchases that are being made this isn't about that it's about us fulfilling our responsibility to for financial management of the budget and having some transparency and insight into the expenses and how they're being managed or how they're being spent and what we're spending the money on and it's becoming more important I think for us to be really crystal clear about that because

[00:30:43] we are getting into a tighter financial situation with our budget and we've got to understand where the money is being spent so that we can figure out do we want to continue with those expenses and those and those procurements and whatnot or do we need to start looking at places where we can cut back a little bit or cut out completely if that is the will of the board so it's again this isn't about being critical of how we've been spending the money it's about having some more clarity about the depth of that so that we can figure out as we're looking at the budget long term how we're going to wind up either going you know break even or whatever the situation is going

[00:31:22] to wind up being this coming year and in the years out from this so I and I get the staffing concerns too I will tell you if you have the raw data I mean I can pull it together I mean I don't think I think that there are tools that we have available to us that we can do to help craft this with the the spirit of the policy in mind and be able to look at the historical data I mean if I if I made request and we had board members that asked for it we could get the raw data and do the analysis but I would really like this to come from the finance team because you all have the context of it and I get that you're busy and we've got a lot of projects going but at the same time we also have

[00:32:02] some requirements on our end of fulfilling our financial duties and I want to make sure that we have time to do that as well so I would just like to if I may add that similar to other financial reporting that has been asked of my department raw data I love how you describe that because I think it's a perfect example of what we're talking about and the work that it takes to take that raw data to then make it be consumable and understandable by the committee in public

[00:32:38] the example I would like to give is that our team is you know a team of experts in their fields and using the systems that we have they are well versed in speaking what i would call the finance language the procurement language meaning the reports and data that they are using that raw data is very much numeric we could spit out reports i could give you a report that's going to have 13 segments and have i can't remember how many numbers is in our account string And it will be gobbledygook to the public.

[00:33:16] It takes time to translate those segments into what the department is, what the fund is, what a vendor name is, even perhaps the procurement method. It could be all coding in the system. Not all this data is necessarily in a format where it's easily produced.

[00:33:35] And so that's where when we talk about the time and when this policy was first revised, adding these reporting requirements was really about that piece. And so I wouldn't want to oversimplify the

process that it takes to take the raw data and the volume of the raw data and to make it in a consumable format for the committee.

[00:33:57] Sure. I understand that. But I'm going to also just tell you really simply, having just the data that we've got here in the last couple of hours before, or actually this morning, and really diving into this, I'm able to even create simple tables that tell me of all of the data that you've got for sole sourcing that we've got 13 awards on testing and assessment at $5 million.

[00:34:20] this is the kind of stuff big picture that helps me make a decision about what's going on or just to simply ask questions we had 27 awards for staff training and consultation at 1.3 million dollars okay that's and we had it's the beginning of the school year and I get that there's a lot of professional development this is the kind of stuff that helps us do our job better and I don't know I mean I would like to see that kind of reporting coming out of the finance team so that we can make decisions if it's going to be a thing where we've got to get the data from you and do our own analysis we can do that but I would hope that we could look at

[00:35:00] this policy and understand it from the lens of the school board that we're needing to start you know taking a look at some of these things from a big picture perspective and and relatively quickly now because we're in the budget season start understanding a bit more about what we're actually spending the money what we're actually spending our money on and again it's not a value judgment of is it a good or a bad spend but at some point in time again we're going to have to get really serious about the finances that we're looking at and we've got to have some window into a deeper window into what's actually being spent so that we can figure out where we're going to start cutting back or

[00:35:35] start adjusting for budget purposes you know so I've got to find a good I've got to find it we've got to find a middle ground here where we're able to get the data that we need in order to make good decisions from a board perspective and not overburdening you all with a whole bunch of additional data requests which was one of the purposes of this policy is to be able to get the data that we need in order to help make those those decisions noted and I'll just end by saying that we are meeting we are reporting and meeting the requirements that's outlined in the policy and I would just say I don't agree I think there's some pieces of it that are missing but I think what I'm going to do instead of I'm taking

[00:36:14] more time on this is I'm going to I'll send an email with all of these and see if we can find a middle ground on this, and I would like to see, hopefully, a revised report at the next F&O so we can make sure that we're on the same page moving forward. I would just, in response to that, again, we have provided the report in response to the policy, and we have provided our quarterly notification to the F&O committee.

[00:36:52] Thank you, everyone. Thank you, Mr. Carty, for this, all these details that you pulled from these reports. I really appreciate it. I do agree that with budget constraints coming up, it's going to happen.

[00:37:11] We are going to scrutinize the budget, and it's just how it's going to go, unfortunately. And with that, I'd like to ask what my colleagues think should be the next step for this policy.

[00:37:31] Oh, Mr. Pepper, go ahead. Thank you, Madam Chair. So I'm going to kind of piggyback a little bit off of what you guys said. I do agree that with a tightening of our school board budget, we are going to be looking a lot at things. But what I'm not going to be scrutinizing is our contract for basketball officials.

[00:37:48] And I'm not going to be scrutinizing. There's things in here that are not really subject to scrutiny. And there's things that are. There's things that are flags. I think perhaps the best course of action at this point, and I know that Ms. Riccardi spoke a very long time about what she was looking for and what she wasn't and truthfully when I look at this report it does meet the requirements that are laid out in the 4310 policy but what I think would be very helpful and much more digestible right because we're arguing kind of some of the semantics here is just exemplar is

[00:38:24] not the right word but a list of kind of the the pieces that you might be looking for in a written format right something that's a little bit more attractive like what exactly is missing right and does it align with policy is it something that's easily knowing the constraints of course that our finance operations team is under right now with between the switch to oracle between the um the fact that we're in the middle of budget season the fact that we're wrapping up it's clear to me that

[00:38:55] we're putting a lot on the plates of our finance team. And it's also clear to me that you both know that when we start January, we really dive deep into budget season and need as much information as possible. So what I think I would like to see spelled out rather than get a report at the next FNO meeting, I don't think that that's necessarily the most feasible ask right at this time, is perhaps just a listing of what exactly you would like to see and how you feel that fits

[00:39:27] into 4310 here and that's just what i'm going to say on that any other discussion um i appreciate going into the weeds here um and wanting all the details i always appreciate that so thank you uh mr carty um i guess again with this this was an information item what would you like to see i don't think it requires approval because it's not we're not approving this report no we're not

[00:40:04] approving this report but is there anything else nope okay so I guess we'll leave it as per our discussion today and thank you both I appreciate it is there any new business no okay I guess we will adjourn for today thank you